

# Consolidated Statements of Cash Flows

Ajinomoto Co., Inc. and Consolidated Subsidiaries  
Years ended March 31, 2002, 2001 and 2000

	Millions of yen			Thousands of U.S. dollars (Note 2)
	2002	2001	2000	2002
<b>Cash flows from operating activities</b>				
Income (loss) before income taxes and minority interests .....	¥ 58,464	¥(12,995)	¥34,336	\$ 439,579
Depreciation and amortization.....	37,222	38,640	37,334	279,865
Amortization of excess of cost over net assets acquired.....	2,790	4,415	2,639	20,977
Accrued employees' retirement benefits.....	(68)	50,156	1,333	(511)
Accrued officers' severance benefits .....	(305)	406	(42)	(2,293)
Provision for loss on guarantees .....	—	(1,167)	1,167	—
Interest and dividend income .....	(2,105)	(2,329)	(2,827)	(15,827)
Interest expense .....	4,675	5,398	5,298	35,150
Equity in earnings of affiliates.....	(3,713)	(4,617)	(5,976)	(27,917)
Loss on liquidation of affiliates .....	—	12,161	109	—
(Gain) loss on sales of securities .....	(242)	(6,953)	528	(1,820)
Loss on revaluation of securities .....	232	1,177	1,291	1,744
Notes and accounts receivable .....	(6,655)	(33,764)	9,836	(50,038)
Notes and accounts payable.....	(1,951)	18,805	(8,376)	(14,669)
Gain on compensation received for damages.....	(3,176)	—	—	(23,880)
Penalty paid .....	728	2,636	—	5,474
Other .....	(4,462)	(10,689)	10,826	(33,549)
Subtotal .....	81,433	61,279	87,476	612,278
Interest and dividends received.....	5,986	2,165	2,867	45,008
Interest paid .....	(4,981)	(5,494)	(5,471)	(37,451)
Compensation received for damages.....	3,176	—	—	23,880
Penalty paid .....	(728)	(2,636)	—	(5,474)
Income taxes paid .....	(26,579)	(17,358)	(12,742)	(199,842)
Net cash provided by operating activities .....	58,306	37,955	72,130	438,391
<b>Cash flows from investing activities</b>				
Increase (decrease) in marketable securities.....	1,017	4,897	(2,257)	7,647
Acquisition of property, plant and equipment .....	(45,821)	(46,277)	(46,381)	(344,519)
Proceeds from sales of property, plant and equipment.....	8,135	20,561	5,389	61,165
Acquisition of intangible assets, net of proceeds.....	(3,564)	(1,867)	(8,511)	(26,797)
Acquisition of investments in securities .....	(607)	(2,945)	(5,869)	(4,564)
Proceeds from sales of investments in securities .....	2,157	12,432	25,630	16,218
Losses on guarantees for liabilities .....	—	(1,256)	—	—
Acquisition of subsidiaries' stock resulting from changes in the scope of consolidation.....	—	(9,555)	—	—
Acquisition of shares of affiliates .....	(418)	(3,089)	(838)	(3,143)
Other .....	2,290	3,741	3,618	17,218
Net cash used in investing activities.....	(36,812)	(23,360)	(29,219)	(276,782)
<b>Cash flows from financing activities</b>				
Increase (decrease) in short-term borrowings.....	21,667	(6,357)	(27,830)	162,910
Proceeds from long-term debt .....	3,336	3,373	10,357	25,083
Repayments of long-term debt.....	(16,572)	(10,053)	(11,485)	(124,602)
Repayment of bonds and convertible bonds .....	(28,303)	—	—	(212,805)
Cash dividends paid .....	(6,499)	(6,495)	(7,793)	(48,865)
Other .....	(4)	(673)	(404)	(30)
Net cash used in financing activities .....	(26,376)	(20,205)	(37,156)	(198,316)
Effect of exchange rate changes on cash and cash equivalents .....	1,888	2,208	(2,672)	14,195
(Decrease) increase in cash and cash equivalents .....	(2,992)	(3,401)	3,080	(22,496)
Cash and cash equivalents at beginning of year.....	59,389	60,309	47,854	446,534
Increase due to inclusion of subsidiaries in consolidation .....	154	1,260	5,493	1,158
Increase arising from change in fiscal year end of consolidated subsidiaries .....	—	1,220	3,880	—
Cash and cash equivalents at end of year .....	¥ 56,550	¥ 59,389	¥60,309	\$ 425,188

See accompanying notes to consolidated financial statements.